# **REVIEW OF** PRIMARY FUNDS

Euro Choice V - VII (EC V - VII) Emerging Manager Choice I (EMC I) Emerging Manager Choice II (EMC II)

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If target returns, forecasts or projections are shown gross of management fees, the inclusion of fees, costs and charges will reduce such numbers.

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If hypothetical, backtested or simulated performance is shown gross of management fees, the inclusion of fees, costs and charges will reduce such numbers.

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# Primaries EC V



## **EURO CHOICE V – STATUS**



## **Continued realisation activity with strong exits**

Programme Overview	
Fund size	EUR 160 m
Vintage	2012
Distributions	EUR 235 m
Unrealised value (NAV)	EUR 59 m
Life cycle	Harvesting Phase
Number of investments (current/since inception)	11/17

Top 5 Positions				
Fund Name	Vintage	% NAV	Q4 23 TVPI	Q4 24 TVPI
CGS III	2012	24.1%	2.01x	2.25x
GEM Benelux III	2015	17.8%	1.59x	1.53x
Carlyle Europe Tech III	2014	10.4%	2.31x	2.44x
Capiton V	2015	10.4%	1.09x	1.03x
Invision V	2013	6.8%	1.84x	1.80x



TOP 5 EXILS			
Fund Name	Company	TVPI	Amount (EUR m)
Carlyle Europe Tech III	SER	5.78x	10.6
Avallon II	Velvet	13.17x	10.1
Xenon VI	ReLife	4.85x	8.0
Avallon II	Wosana	3.60x	7.1
Sentica IV	Ropo Capital	4.55x	7.0

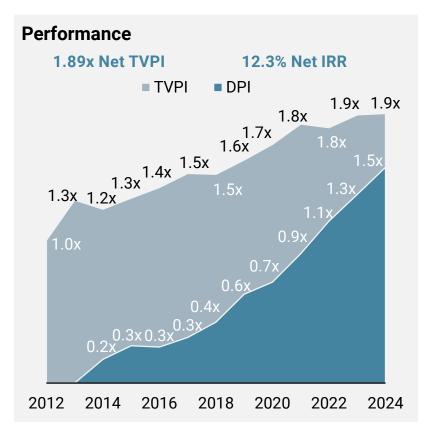
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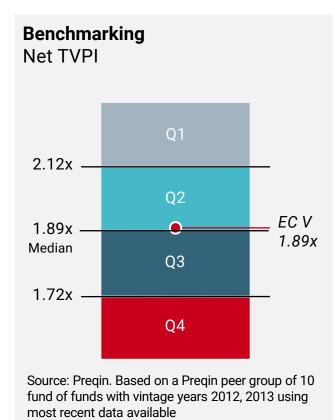
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## **EURO CHOICE V – RESULTS**







## **Triple Alpha**



### **MID-MARKET ALPHA**

- **4.0x** Avg. **realised** multiple expansion
- **2.7x** Avg. **unrealised** multiple expansion



## **SELECTION ALPHA**

**65%** Investments\* top or second quartile **0.07x** Avg. premium to median benchmark



### THEME-DRIVEN ALPHA

**13%** Avg. Revenue CAGR **7%** Avg. EBITDA CAGR

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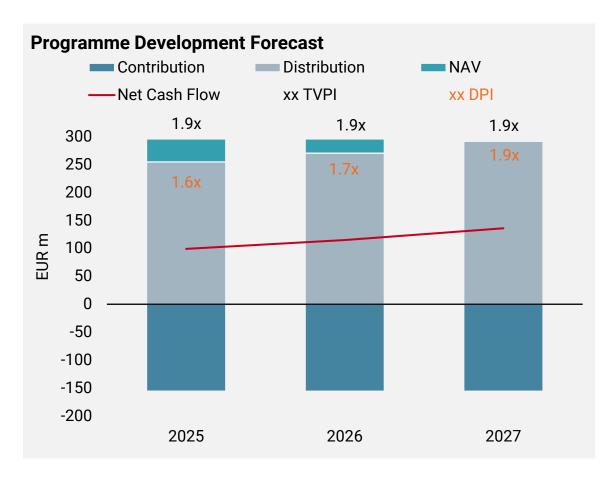


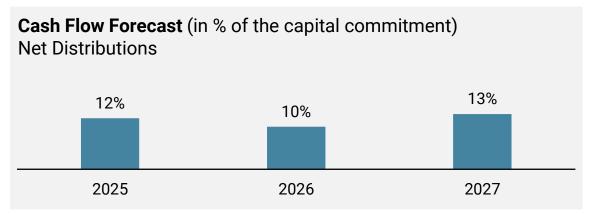
<sup>\*</sup>NAV weighted. Benchmarking data as of 31/12/2024 drawn from Pevara based on the following criteria: Fund strategy Buyouts & Other, Fund size: Small & Medium, Fund location: Europe, Vintages: 1991–2022. The sample includes deals with (i) available entry and current/exit financials as of Q4 2024 and (ii) positive EBITDA (i.e., non-growth deals). EV/EBITDA multiples are clipped to 30x. Net Debt/EBITDA is clipped at 10x.

## **EURO CHOICE V – OUTLOOK – SCENARIO I: HOLD TO MATURITY**



## Aim to fully liquidate soon





#### **Outlook**

- Market uncertainty likely reduces realization pace and increases valuation risks for tail-end portfolio
- Acceleration of distributions via secondary sale under review
- Liquidation could be accelerated by 1 year: in 2027 in a hold-to-maturity scenario vs. in 2026 in a secondary sale scenario

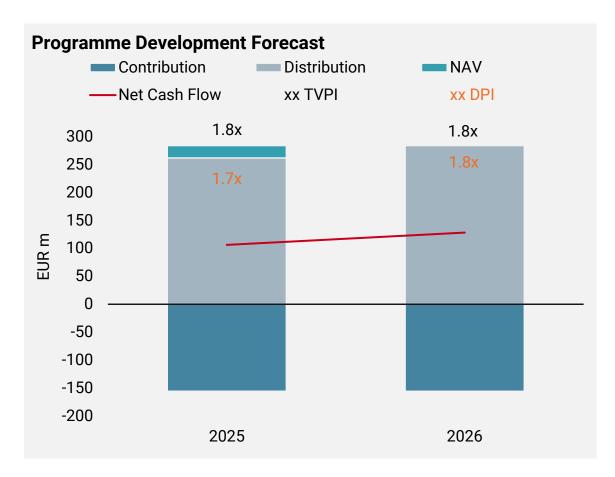
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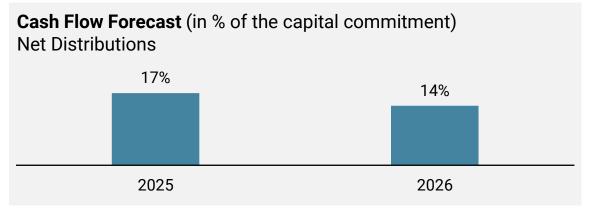


## **EURO CHOICE V – OUTLOOK – SCENARIO II: SECONDARY SALE**



## A secondary sale would accelerate distributions and lock-in good performance





#### **Outlook**

- Market uncertainty likely reduces realization pace and increases valuation risks for tail-end portfolio
- Acceleration of distributions via secondary sale under review
- ▶ Liquidation could be accelerated by 1 year: in 2027 in a hold-to-maturity scenario vs. in 2026 in a secondary sale scenario

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# Primaries EC VI



## **EURO CHOICE VI – STATUS**



## Strong distributions momentum continued in 2024

Programme Overview	
Fund size	EUR 205 m
Vintage	2016
Distributions	EUR 176 m
Unrealised value (NAV)	EUR 170 m
Life cycle	Harvesting Phase
Number of investments (current/since inception)	24/30

<b>Top 5 Positions</b>				
Fund Name	Vintage	% NAV	Q4 23 TVPI	Q4 24 TVPI
Accent 2017	2017	7.8%	1.49x	1.42x
Tenzing I	2017	7.7%	1.97x	2.02x
Eurazeo PME III	2017	6.8%	1.40x	1.41x
CGS4	2017	6.3%	0.90x	0.94x
MED II	2018	6.3%	2.12x	2.27x



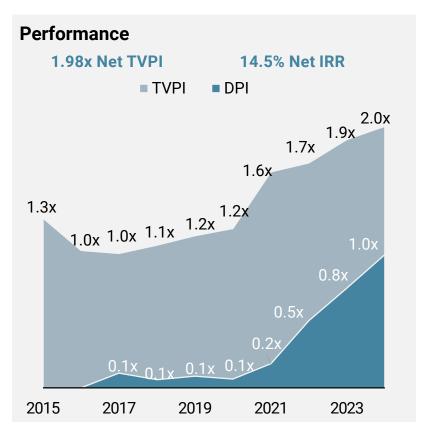
lop 5 Exits			
Fund Name	Company	TVPI	Amount (EUR m)
GEM IV	Wasco	9.54x	23.9
Polyplus	Polyplus	4.59x	11.2
Star IV	IPS e Moda Italia	7.78x	11.0
August IV	Agilio	9.18x	8.0
HgCapital Mercury 2	GGW	8.55x	7.3

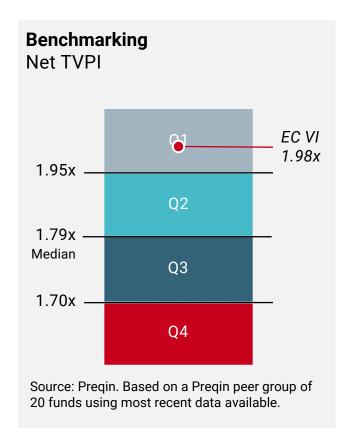
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## **EURO CHOICE VI – RESULTS**







## **Triple Alpha**



### **MID-MARKET ALPHA**

- **3.6x** Avg. realised multiple expansion
- **2.9x** Avg. unrealised multiple expansion



## **SELECTION ALPHA**

63% Investments\* top or second quartile **0.15x** Avg. premium to median benchmark



### THEME-DRIVEN ALPHA

17% Avg. revenue CAGR **14%** Avg. EBITDA CAGR

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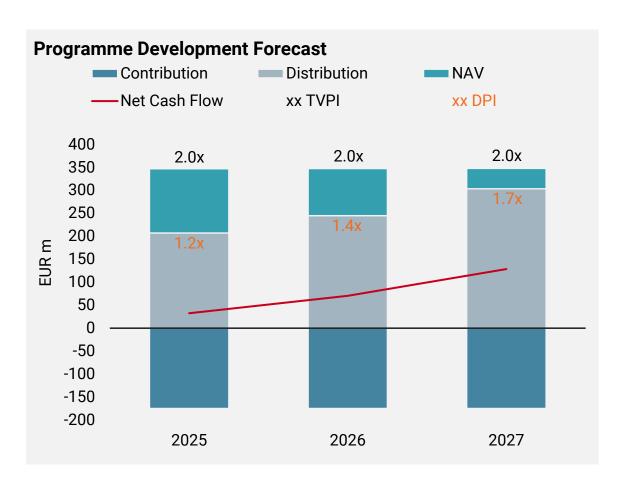


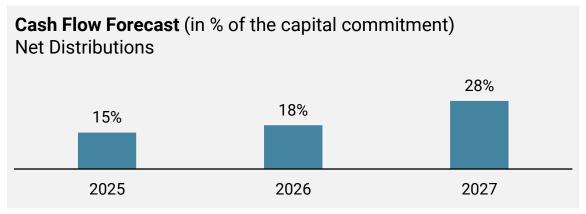
<sup>\*</sup>NAV weighted. Benchmarking data as of 31/12/2024 drawn from Pevara based on the following criteria: Fund strategy Buyouts & Other, Fund size: Small & Medium, Fund location: Europe, Vintages: 1991-2022. The sample includes deals with (i) available entry and current/exit financials as of Q4 2024 and (ii) positive EBITDA (i.e., non-growth deals). EV/EBITDA multiples are clipped to 30x. Net Debt/EBITDA is clipped at 10x.

## **EURO CHOICE VI – OUTLOOK**



## Distributions expected to stay in full swing — fund is already fully de-risked





#### Outlook

- Strong performance fuelled by majority of the portfolio (with 10 investments >2x TVPI of which 3 having a >3x TVPI)
- Exit timeline pushed back for part of the portfolio 2026-28 expected to be still important exit years
- ► Several strong exits already materialized YTD25 (e.g. MED II with 2 exits)

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# Primaries EC VII



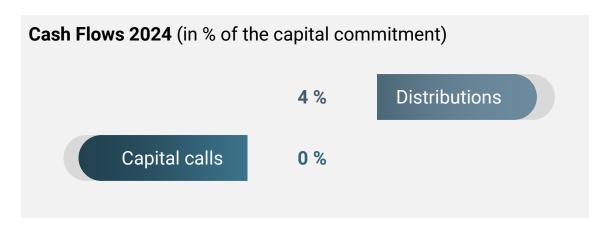
## **EURO CHOICE VII – STATUS**



## Positive performance development supported by strong exits in H2 2024

Programme Overview	
Fund size	EUR 135 m
Vintage	2018
Distributions	EUR 20 m
Unrealised value (NAV)	EUR 180 m
Life cycle	Harvesting Phase
Number of investments (current/since inception)	17/17

Vintage	% NAV	Q4 23 TVPI	Q4 24 TVPI
2019	9.1%	1.14x	1.08x
2019	9.0%	1.31x	1.49x
2018	8.8%	1.87x	1.93x
2020	8.2%	1.09x	1.19x
2020	7.8%	1.30x	1.46x
	2019 2019 2018 2020	2019 9.1% 2019 9.0% 2018 8.8% 2020 8.2%	2019       9.1%       1.14x         2019       9.0%       1.31x         2018       8.8%       1.87x         2020       8.2%       1.09x



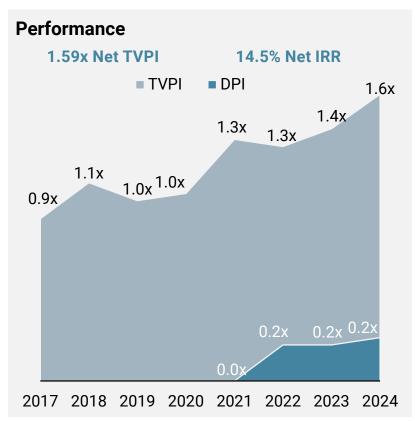
l op 5 Exits			
Fund Name	Company	TVPI	Amount (EUR m)
Capiton VI	Betonbau / Gritec	13.37x	10.1
Verdane Edda I	Kappa Bioscience	4.33x	5.6
Wisequity V	Cantiere Del Pardo	6.63x	4.6
Nimbus IV	Maas	13.71x	4.0
<b>Euroknights VII</b>	Соехуа	2.84x	3.6

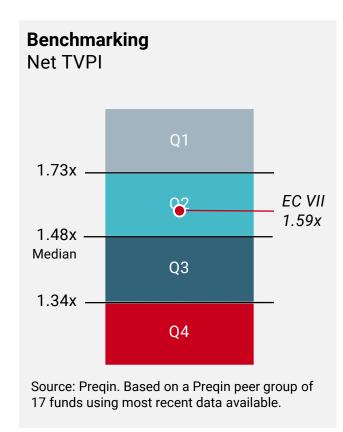
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## **EURO CHOICE VII – RESULTS**











### MID-MARKET ALPHA

- **3.3x** Avg. realised multiple expansion
- **2.4x** Avg. **unrealised** multiple expansion



## **SFLECTION ALPHA**

71% Investments\* top or second quartile **0.29x** Avg. premium to median benchmark



## THEME-DRIVEN ALPHA

16% Avg. revenue CAGR **11%** Avg. EBITDA CAGR

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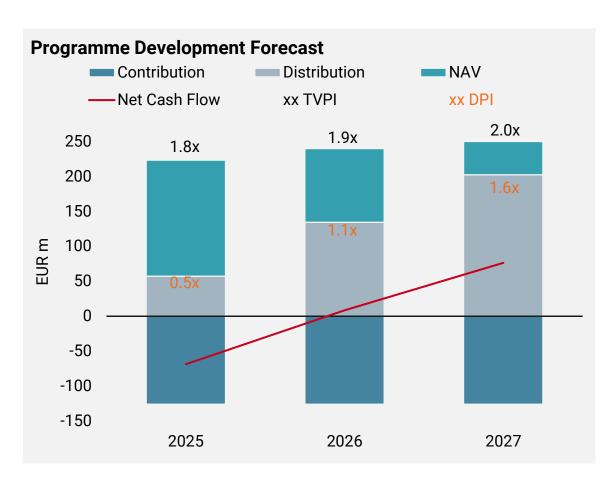


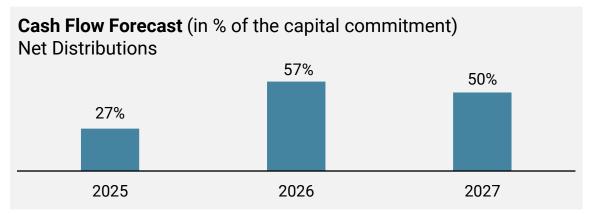
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## **EURO CHOICE VII – OUTLOOK**



## Acceleration of exit pace forecasted in 2025 - peak exit years expected to be 2026–2027





#### Outlook

- Last new investments portfolio build-ups get finalized in 2025
- Acceleration of exit pace forecasted for 2025
- Several strong exits already materialized YTD25 (e.g. Tenzing II) triggering a EUR 3.5m distribution still in O2
- Expected DPI ramp up mainly in 2026-27

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## EMC I



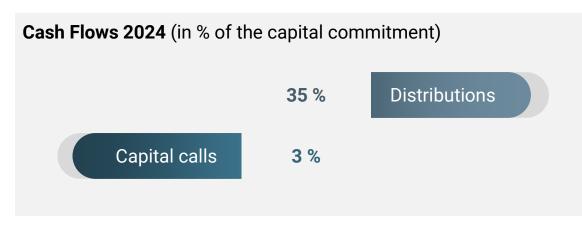
## EMC I – STATUS



## On track to become our best performing fund-of-funds

Programme Overview	
Fund size	EUR 137 m
Vintage	2018
Distributions	EUR 69 m
Unrealised value (NAV)	EUR 214 m
Life cycle	Harvesting Phase
Number of investments (current/since inception)	19/22

Top 5 Positions				
Fund Name	Vintage	% NAV	Q4 23 TVPI	Q4 24 TVPI
SF Equity Partners	2018	20.6%	3.68x	4.27x
Cow Corner I	2021	14.2%	1.95x	2.54x
Sheridan Fund II	2019	10.3%	1.67x	1.78x
Diversis Capital I	2019	9.1%	1.97x	2.13x
H2 NL Fund I	2019	8.4%	1.52x	1.50x



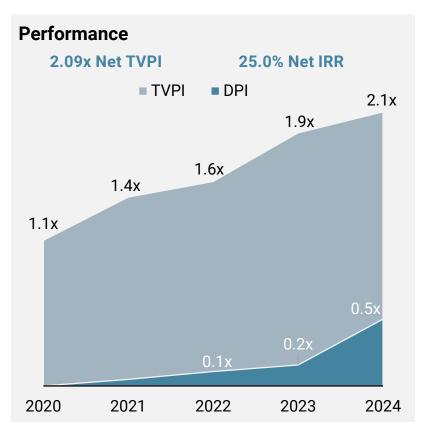
l op 5 Exits			
Fund Name	Company	TVPI	Amount (EUR m)
Greenpeak 2	Academia	2.74x	19.4
Diversis Capital I	Tempo	8.21x	13.6
Greenpeak 2	Certania	4.97x	9.9
Cow Corner I	ISMS.online	11.29x	7.7
Sheridan Fund II	SpendMend	7.55x	5.8

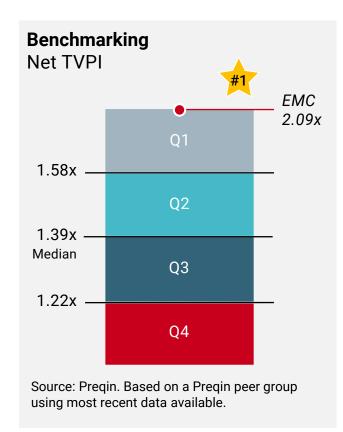
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## **EMC I – RESULTS**







## **Triple Alpha**



### **MID-MARKET ALPHA**

- **3.1x** Avg. **realised** multiple expansion
- **2.8x** Avg. **unrealised** multiple expansion



## **SELECTION ALPHA**

93% Investments\* top or second quartile **0.64x** Avg. premium to median benchmark



## THEME-DRIVEN ALPHA

27% Avg. revenue CAGR **25%** Avg. EBITDA CAGR

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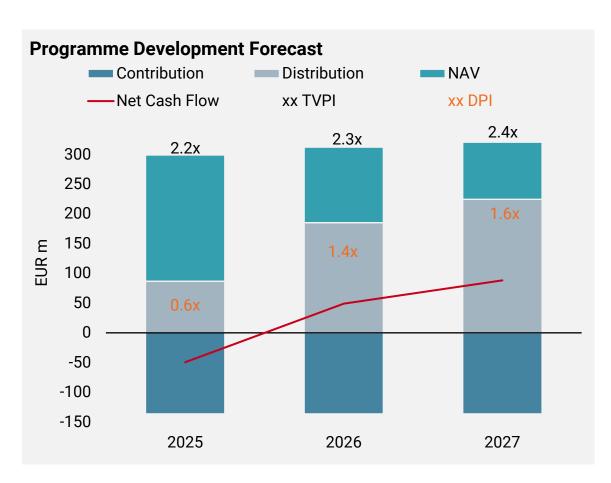


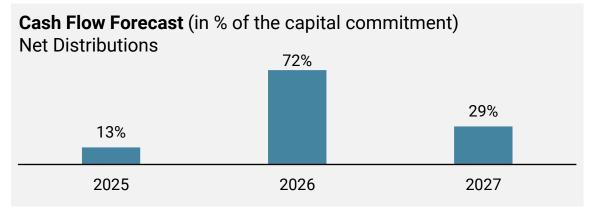
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## EMC I – OUTLOOK



## Massive liquidity in 2024, only four years after final closing – DPI of 0.5x achieved





#### Outlook

- Several exits already materialized YTD25 (Cow Corner I / One Pint 4.0x)
- Distribution post summer expected
- Small secondary sale ongoing to ramp up liquidity
- ▶ Aim at crossing the 1.0x DPI mark next year, 6 years after final closing

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## EMC II



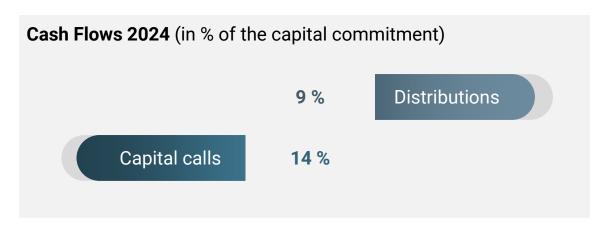
## EMC II – STATUS



## Deployment on track to be finalised within the next few months

Programme Overview	
Fund size	EUR 176 m
Vintage	2022
Distributions	EUR 16 m
Unrealised value (NAV)	EUR 96 m
Life cycle	Investing Phase
Number of investments (current/since inception)	15/17

op 5 Positions				
Fund Name	Vintage	% NAV	Q4 23 TVPI	Q4 24 TVPI
Bd-capital	2021	23.2%	1.33x	1.33x
Taptap Digital	2022	15.8%	2.18x	2.65x
LEA MP II	2022	13.5%	0.93x	1.06x
Axion Equity 1	2023	11.3%	1.02x	1.47x
Fintech Group	2022	8.0%	0.98x	1.07x



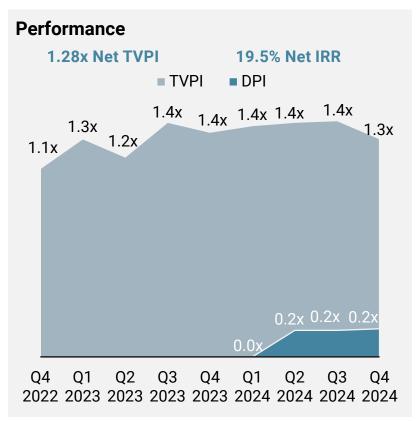
lop 5 Exits			
Fund Name	Company	TVPI	Amount (EUR m)
Spirii	Spirii	2.42x	13.5
LEA Annex	Zvoove	1.58x	4.7
LEA Annex	OneQrew	2.12x	4.0

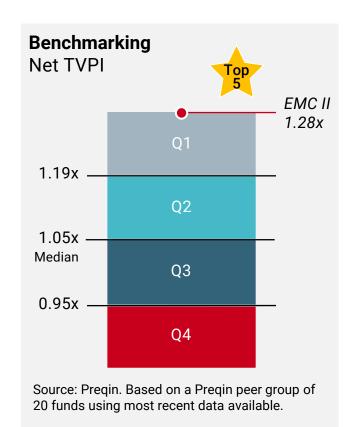
Refer to the Important Information section at the beginning of this presentation, which provides additional information applicable to the material presented. Past performance is not a reliable indicator of future results. Source: Uniquestion as of 31 December 2024. Exits highlighted in bold took place in 2024. Returns are presented net to the fund in EUR. Performance can include dividends, which are distributed. The inclusion of fees, costs and charges at the fund level will reduce the overall value of the return for the investor. This fund is not available for investment.



## **EMC II – RESULTS**











### **MID-MARKET ALPHA**

**N/A** Avg. **realised** multiple expansion **2.7x** Avg. **unrealised** multiple expansion



## **SELECTION ALPHA**

**39%** Investments\* top or second quartile **0.00x** Avg. premium to median benchmark



### THEME-DRIVEN ALPHA

22% Avg. revenue CAGR **14%** Avg. EBITDA CAGR

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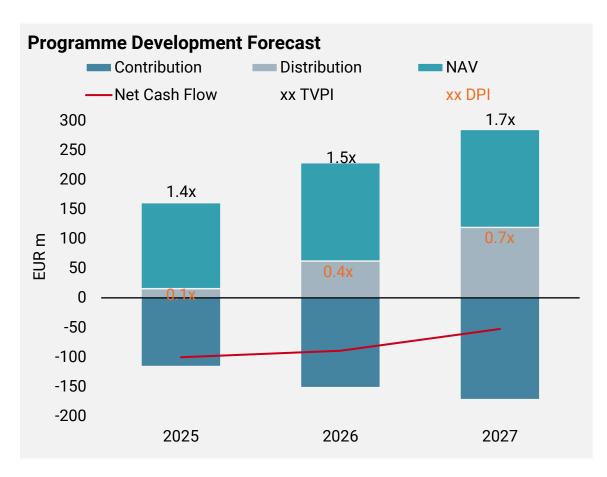


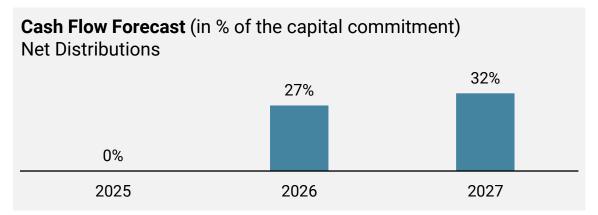
<sup>\*</sup>NAV weighted. Benchmarking data as of 31/12/2024 drawn from Pevara based on the following criteria: Fund strategy Buyouts & Other, Fund size: Small & Medium, Fund location: Europe, Vintages: 1991-2022. The sample includes deals with (i) available entry and current/exit financials as of Q4 2024 and (ii) positive EBITDA (i.e., non-growth deals). EV/EBITDA multiples are clipped to 30x. Net Debt/EBITDA is clipped at 10x.

## EMC II – OUTLOOK



## First distributions occurred – reached full deployment with space for a final primary commitment





#### Outlook

- ▶ Last primary commitment in the US being currently finalized to end the primary investment period
- ► Still 2-3 co-invest to complete the portfolio
- Next material liquidity event expected in H2 2026 with the exit expected of the largest asset of the current NAV

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# EMC III



## **EMERGING MANAGER CHOICE III**

A global and broadly diversified portfolio of "next generation manager" opportunities











Term	10 years		
Geographic Allocation  Management Fees	40-50% North America   40-50% Europe   0-10% Asia Pacific		
	< EUR 1m, 1.50% ≥ EUR 1m, 1.05% ≥ EUR 10m, 0.95% ≥ EUR 25m, 0.85% ≥ EUR 50m, 0.75%	First closing discount: -0.10% [expired] Repeat investor discount: -0.10% Intermediary closing discount: -0.05%	
Preferred Return & Carried Interest	5% for primary fund investments above 8% preferred return 10% for direct/secondary investments above 8% preferred return		

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## EMERGING MANAGER CHOICE III IS UP AND RUNNING



**FIRST CLOSE COMPLETED** 

EUR 275m - 70% target secured



FIRST INVESTMENTS **COMPLETED** 

> EUR 77m committed



**2 PRIMARY INVESTMENTS** 

1 Co-investment 1 Direct secondary



**INTERMEDIARY DISCOUNT STILL AVAILABLE** 

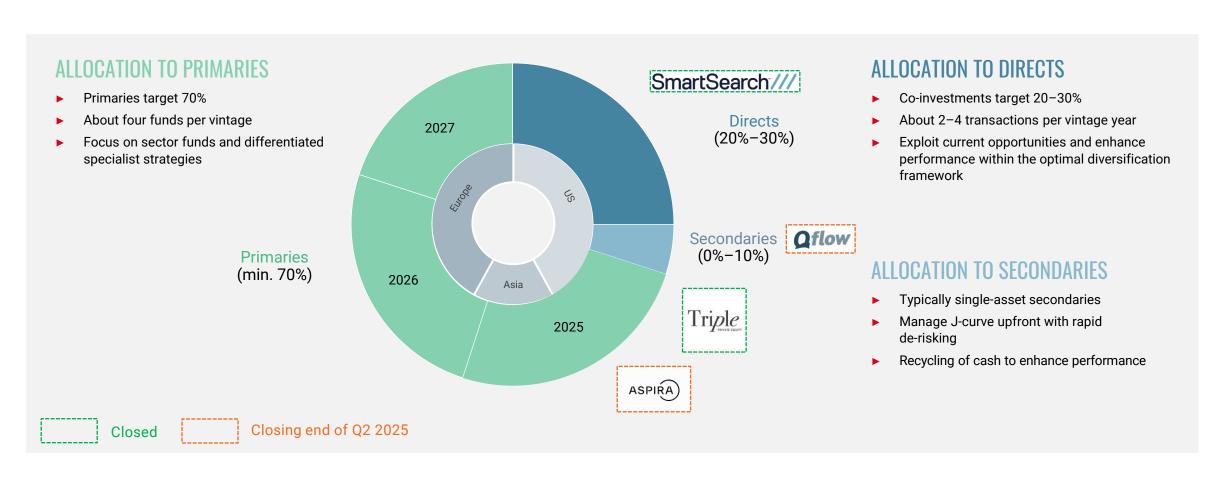
Fundraising to last until Q1 2026

Source: Unigestion



## **EMERGING MANAGER CHOICE III – PORTFOLIO CONSTRUCTION**

## 12 primary commitments over a deployment period of approximately three years



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